

Report to:	Cabinet	Date of Meeting:	Thursday 27 July 2023
Subject:	Financial Management 2023/24 to 2026/27 - Revenue and Capital Budget Update 2023/24 – July Update		
Report of:	Executive Director of Corporate Resources and Customer Services	Wards Affected:	(All Wards);
Portfolio:	Cabinet Member - Regulatory, Compliance and Corporate Services		
Is this a Key Decision:	Yes	Included in Forward Plan:	Yes
Exempt / Confidential Report:	No		

Summary:

To inform **Cabinet** of:

- 1) The current position relating to the 2023/24 revenue budget.
- 2) The current forecast on Council Tax and Business Rates collection for 2023/24.
- 3) The monitoring position of the Council's capital programme to the end of June 2023:
 - The forecast expenditure to year end.
 - Variations against the approved budgets and an explanation of those variations for consideration by Members.
 - Updates to spending profiles and proposed amendments to capital budgets necessary to ensure the efficient delivery of capital projects are also presented for approval.

Recommendation(s):

Cabinet is recommended to:

Revenue Budget

- 1) Note the current position relating to the 2023/24 revenue budget.
- 2) Note the actions being taken to refine forecasts and identify mitigating efficiencies to ensure each service achieves a balanced position.
- 3) Recognise the financial risks associated with the delivery of the 2023/24 revenue budget and acknowledge that the forecast outturn position will continue to be reviewed, and remedial actions put in place, to ensure a balanced forecast outturn position and financial sustainability can be achieved.

Capital Programme

- 4) Note the spending profiles across financial years for the approved capital programme (paragraph 7.1).

- 5) Note the latest capital expenditure position as at 30 June 2023 of £4.475m (paragraph 7.3); the latest full year forecast is £63.057m (paragraph 7.4).
- 6) Note that capital resources will be managed by the Executive Director Corporate Resources and Customer Services to ensure the capital programme remains fully funded and that capital funding arrangements secure the maximum financial benefit to the Council (paragraphs 7.12-7.14).

Reasons for the Recommendation(s):

To ensure Cabinet are informed of the current position in relation to the 2023/24 revenue budget.

To provide an updated forecast of the outturn position with regard to the collection of Council Tax and Business Rates.

To keep members informed of the progress of the Capital Programme against the profiled budget for 2023/24 and agreed allocations for future years.

To progress any changes that are required in order to maintain a relevant and accurate budget profile necessary for effective monitoring of the Capital Programme.

To approve any updates to funding resources so that they can be applied to capital schemes in the delivery of the Council's overall capital strategy.

Alternative Options Considered and Rejected: (including any Risk Implications)

N/A

What will it cost and how will it be financed?

(A) Revenue Costs

The report indicates that for 2023/24 an overspend position of £7.169m is currently forecast and that further work is being undertaken to refine forecasts and identify mitigating efficiencies to ensure each service achieves a balanced position. Further mitigating actions may be required to ensure the Council returns to a balanced forecast outturn position-if these actions are not available within the approved budget, existing reserves and balances may need to be used.

(B) Capital Costs

The Council's capital budget in 2023/24 is £63.227m. As at the end of June 2023 expenditure of £4.475m has been incurred and a full year outturn of £63.057m is currently forecast.

Implications of the Proposals:

Resource Implications (Financial, IT, Staffing and Assets):

Currently an overspend position of £7.169m is currently forecast for 2023/24, pending further work to refine forecasts and identify mitigating efficiencies. Further mitigating

actions may be required to ensure the Council returns to a balanced forecast outturn position. However, it should be noted that significant pressure and risk remains in a number of areas, particularly relating to Children’s Social Care. If budgets experience further demand and inflationary pressure during the remainder of the year further corresponding savings or financial contributions will need to be identified and approved by members.

Legal Implications:

None

Equality Implications:

There are no equality implications.

Impact on Children and Young People: Yes

The report highlights the current financial position relating to services provided for Children and Young People.

Climate Emergency Implications:

The recommendations within this report will

Have a positive impact	No
Have a neutral impact	Yes
Have a negative impact	No
The Author has undertaken the Climate Emergency training for report authors	No

The allocations of capital funding outlined in section 7 may be spent on projects that will have a high climate change impact as they could relate to new build, rebuild, refurbishment, retrofit and demolition proposals. Environmental consideration will be taken into account when specific projects are designed and tendered – which will help to mitigate negative impacts.

Contribution to the Council’s Core Purpose:

Effective Financial Management and the development and delivery of sustainable annual budgets support each theme of the Councils Core Purpose.

Protect the most vulnerable:

See comment above

Facilitate confident and resilient communities:

See comment above

Commission, broker and provide core services:

See comment above

Place – leadership and influencer:

See comment above

Drivers of change and reform:

See comment above
<u>Facilitate sustainable economic prosperity:</u> See comment above
<u>Greater income for social investment:</u> See comment above
<u>Cleaner Greener:</u> See comment above

What consultations have taken place on the proposals and when?

(A) Internal Consultations

The Executive Director of Corporate Resources & Customer Services is the author of the report (FD 7312/23)

The Chief Legal and Democratic Officer has been consulted and has no comments on the report (LD 5512/23).

(B) External Consultations

N/A

Implementation Date for the Decision

Following the expiry of the “call-in” period for the Minutes of the Cabinet Meeting

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Appendices:

The following appendix is attached to this report:

APPENDIX A – Capital Programme 2023/24 to 2025/26

Background Papers:

There are no background papers available for inspection.

1. Introduction

- 1.1 On 2 March 2023, Members approved the Budget for the financial year 2023/24. This budget was developed throughout the preceding nine months and took account of all known issues. Within that report, and as with previous years, the inherent financial risk within the budget, especially with respect to Children's Services, was identified. This was further reflected within the reserves' strategy for the Council, as reported in the Robustness Report also presented to Budget Council.
- 1.2 This report is the first of the Council's monthly budget monitoring reports and updates the revenue forecast outturn position for all services, including the initial pressures that have materialised since the budget was set.
- 1.3 The report also outlines the current position regarding key income streams for the Authority, namely Council Tax and Business Rates. Variations against expected receipts in these two areas will also affect the Council's financial position in future years.
- 1.4 The capital section of the report informs Members of the latest estimate of capital expenditure for 2023/24 and forecast expenditure for 2024/25 and 2025/26. The capital budget to date is presented in paragraph 7.1. Paragraphs 7.2 to 7.8 review progress of the capital programme. Finally, paragraphs 7.9 to 7.11 confirm that there are adequate levels of resources available to finance the capital programme.
- 1.5 Due to the timing of the Committee, the performance information for the first quarter of 2023/24 will be included in the next report presented to Cabinet at the start of September. The current Corporate Risk Register information is included elsewhere on today's agenda within the Financial and Corporate Performance 2022/23 report.

2. Revenue Budget 2023/24 – Forecast Outturn Position as at the end of June 2023

- 2.1 Members are provided with updates of the Council's forecast financial revenue position each month during the financial year from July.
- 2.1 It is acknowledged that this is the first full budget monitoring report of the year so forecasts will include a number of assumptions on anticipated expenditure and income for the remainder of the year that will invariably be the subject of change. A full review of budgets and assumptions will therefore be undertaken to refine the forecasts for the next report to Cabinet in September. In addition, the report will outline remedial actions to be implemented to ensure a balanced forecast outturn position, potentially including the adoption of financial principles used in previous years.
- 2.2 As at the end of June 2023, the forecast outturn shows a net overspend of **£7.169m**, the majority of which relates to potential additional pressure within Children's Social Care and the potential impact of the local government pay award. It should be noted that the majority of services are reporting a balanced position or are implementing local remedial actions to return a balanced position at this stage. As with all organisations at this time, the Council is operating in a very challenging

financial environment. However, it is vital that the Council achieves a balanced forecast outturn position to ensure its financial sustainability. Proposed actions to meet any forecast overspend will be reported to future Cabinet meetings.

2.3 The table below highlights the variations across services that make up the £7.169m forecast overspend:

	Budget	Forecast Outturn	Variance
	£m	£m	£m
<u>Services</u>			
Strategic Management	3.906	3.941	0.035
Adult Social Care	110.598	110.598	0.000
Children's Social Care	80.081	85.042	4.961
Communities	11.551	11.551	0.000
Corporate Resources	5.972	5.972	0.000
Economic Growth & Housing	6.409	6.409	0.000
Education Excellence	15.305	15.629	0.324
Health & Wellbeing	19.620	19.620	0.000
Highways & Public Protection	10.672	10.672	0.000
Operational In-House Services	16.160	16.840	0.680
Energy Costs	4.200	4.200	0.000
Additional Pay Award Provision	4.333	5.833	1.500
Total Service Net Expenditure	288.807	296.307	7.500
Council Wide Budgets	14.203	13.872	-0.331
Levies	36.193	36.193	0.000
General Government Grants	(84.086)	(84.086)	0.000
Total Net Expenditure	255.117	262.286	
<u>Forecast Year-End Deficit</u>			<u>7.169</u>

2.4 The key areas relating to the outturn position are as follows:

- **Adult Social Care** – The current forecast assumes that the Adult Social Care budget will break-even during 2023/24. However, there are a number of significant assumptions and uncertainties that could impact on this position before the year-end. The service has also committed to a number of efficiencies and savings that amount to £5.7m, in order to meet the savings approved as part of the approved 2023/24 budget plus additional ones to meet the additional budgetary pressures arising from the increases in provider fees approved at Cabinet meetings in June 2023. The achievement of these savings will be carefully monitored throughout the year.

- **Children's Social Care** – The current forecast for the service shows a potential overspend of £4.961m. However, there are a number of significant assumptions and uncertainties that could impact on this position before the year-end.

Members will be aware that the 2023/24 approved budget included an additional £21m of investment in the service based on the requirement for additional staffing (including some temporary funding for additional agency costs whilst more permanent staff are recruited to, including International Social Workers and from staff coming through the social work academy) as well as additional resources to reflect the number of packages at the time, some potential growth as well as resource for inflationary pressures.

The current forecast for staffing is that it will broadly remain within budget as the impact of the initiatives above start to have an impact. This will require robust monitoring through the year. There are a clear set of assumptions driving this forecast in terms of when expensive managed / project teams will leave the Council as new staff are onboarded from the International Social Worker cohort and the academy. If these assumptions change then the forecast will be revised.

Certain areas of accommodation and support packages are forecast to overspend, partly due to additional packages in the late part of 2022/23 and early part of 2023/24. As mentioned in reports last year, packages initially have been at a higher cost than previously seen. However, recently improvements in practice have resulted in more children being placed in more appropriate settings at a lower cost. This is expected to continue throughout the year. Work is currently being undertaken to review forecasts for all types of care settings based on a number of children being in higher cost settings for shorter periods, which is expected to significantly impact on the forecast. In addition, where numbers and costs of Children with Disabilities has increased, specialist work is being undertaken to ensure health are making the appropriate contributions to the cost of care.

This is the key aspect of this financial forecast- the service is stabilising and as this takes place the review of placements will also be undertaken. At present the assumption is that all support, unless known otherwise, will continue for the whole of the financial year and for a number of placements this will not be the case. Senior managers are reviewing these, and the forecast will be updated accordingly in addition to the health contributions that are due.

As part of this work a further review of demand will be undertaken. This again will inform the forecast- the service is currently starting to stabilise and that will inform that estimate. Members will recall that in the budget reports it was advised that a tolerance of 5% on the budget could be expected based on advice from the DfE commissioner- based on the service budget that would amount to £4m. This current forecast is slightly higher than that at present before the outcome of the additional reviews is to be built in.

An update on these reviews, and their impact on the forecast, will be provided to the next Cabinet meeting. In considering this forecast, work will also be undertaken to determine if any of this pressure is temporary or permanent in nature and needs reflecting in future budget setting processes.

- **Corporate Resources** – At first quarter review the service is forecasting a balanced position. Based on the latest information, functions within the service are forecasting an underspend of £0.310m. However, there is pressure within the ICT budget from inflation on contracts that is in excess of the provision made and a loss of income from School SLAs as a result of a change in the contractual arrangement enforced by the provider for which the Council has no control. These two pressures amount to £0.600m, meaning an initial pressure of £0.290m exists. As stated, all services are underspent, and additional cost control will be required between now and the year end to deliver that balanced position and this position will be updated at mid-year review.
- **Economic Growth and Housing** – The service is showing a balanced position. However, based on the latest information, functions within the service are forecasting an overspend of £0.312m, although the service are currently examining forecasts. Additional cost control will be required between now and the year end to deliver that balanced position and this position will be updated at mid-year review.
- **Education Excellence** – The current forecast shows a potential net overspend of £0.324m, which relates to the provision of additional SEND staff. The service are reviewing all forecasts to identify areas that may be able to offset this additional pressure and this position will be updated at mid-year review.
- **Operational In-House Services** The current forecast shows a potential overspend of £0.680m. This relates to a number of areas across the Service, but mainly in Catering, security service and vehicle maintenance. The service is reviewing all forecasts to identify areas that may be able to offset these additional pressures, including from recharging additional costs being incurred, and this position will be updated at mid-year review.
- **Additional Pay Award Provision** – The approved Base Budget included a provision for the 2023/234 pay award of around 4.5%. This was line with most other local authorities who had budgeted for similar amounts. The offer from the National Employers for local government services body is for a fixed increase of £1,925, with a minimum of 3.5% (similar to the increase in 2022/23). For Sefton, this equates to an increase in the pay bill of about 6.0% or an additional £1.500m above the amount included in the 2023/24 budget. It should be noted that this offer has been rejected by trade unions who have balloted their members on whether to undertake strike action.

3. **Revenue Budget Summary 2023/24**

- 3.1 An overspend of **£7.169m** is currently forecast. However, as mentioned in section 2, this is an initial forecast early in the financial year based on a number of uncertainties and assumptions. Additional work will be undertaken across service areas to refine the forecasts and identify mitigating efficiencies to ensure each service achieves a balanced budget position. In Children's Social Care forecasts will be refined to take into account the improvements in practice that have seen children being placed in more appropriate settings, as well as the anticipated reduction in the number of Looked After Children.
- 3.2 As mentioned, the Council must achieve an overall balanced position to ensure its financial sustainability. Once forecasts have been refined, if an overall forecast

overspend remains a remedial action plan to meet the residual balance will need to be produced and presented to members for approval. This may include measures previously used by the Council to reduce budget pressures.

4. Council Tax Income – Update

- 4.1 Council Tax income is shared between the billing authority (Sefton Council) and the three major precepting authorities (the Fire and Rescue Authority, the Police and Crime Commissioner and the Combined Authority – Mayoral Precept) pro-rata to their demand on the Collection Fund. The Council's Budget included a Council Tax Requirement of £160.236m for 2023/24 (including Parish Precepts), which represents 84% of the net Council Tax income of £191.139m.
- 4.2 The forecast outturn for the Council at the end of June 2023 is a surplus of -£0.085m. This variation is primarily due to: -
- The surplus on the fund at the end of 2022/23 being higher than estimated (-£0.314m).
 - Gross Council Tax Charges in 2023/24 being higher than estimated (-£0.184m).
 - Exemptions and Discounts (including a forecasting adjustment) being higher than estimated (+£0.413m).
- 4.3 Due to Collection Fund regulations, the Council Tax surplus will not be transferred to the General Fund in 2023/24 but will be carried forward to be recovered in future years.
- 4.4 A forecast surplus of £2.045m was declared on the 17 January 2023 of which Sefton's share is £1.716m (83.9%). This is the amount that will be recovered from the Collection Fund in 2023/24. Any additional surplus or deficit will be distributed in 2024/25 and future years.

5. Business Rates Income – Update

- 5.1 Since 1 April 2017, Business Rates income has been shared between the Council (99%) and the Fire and Rescue Authority (1%). The Council's Budget included retained Business Rates income of £62.388m for 2023/24, which represents 99% of the net Business Rates income of £63.018m. Business Rates income has historically been very volatile making it difficult to forecast accurately.
- 5.2 The forecast outturn for the Council at the end of June 2023 is a surplus of -£11.153m on Business Rates income. This is due to:
- The surplus on the fund at the end of 2023/24 being lower than estimated (-£9.916m).
 - Increase in the gross charge on rateable properties (-£0.279m).

- A number of reliefs announced for 2023/24 were assumed in the NNDR1 return with the loss of income as a result of these reliefs covered by Section 31 grant payments. It is now forecast that the value of these reliefs will be less than anticipated (-£0.894m).
- Adjustments relating to prior years (-£0.064m)

5.3 When taking into account the lower Section 31 grants due on the additional reliefs, a net surplus of £10.638m is forecast.

5.4 Due to Collection Fund regulations, a Business Rates deficit will not be transferred to the General Fund in 2023/24 but will be carried forward to be recovered in future years.

5.5 A forecast surplus of £12.836m was declared in January 2023. Sefton's share of this is £12.708m. This is the amount that will be distributed from the Collection Fund in 2023/24. Any additional surplus or deficit will be distributed in 2024/25 and future years.

6. High Needs Budget

6.1 Cabinet and Council have agreed to receive quarterly reports from the Executive Director of Children's Social Care and Education and the Assistant Director of Children's Services (Education) with regard to the High Needs budget and the changes that are proposed, details of sufficiency planning, the Council's engagement on the Delivering Better Value Programme and the current high needs deficit and the risk around future central government decision making in respect of this deficit.

6.2 The latest quarterly report is presented elsewhere on this agenda, providing detail on the current monitoring position relating to the High Needs budget. The monthly monitoring reports will include updates on the High Needs budget position in months when the more detailed report isn't being presented to Cabinet.

7. Capital Programme 2023/24 – 2025/26

Capital Budget

7.1 The Capital Budget and profile of expenditure for the three years 2023/24 to 2025/26 is as follows:

2023/24	£63.227m
2024/25	£57.692m
2025/26	£16.672m

7.2 The following updates have been made to the capital programme budget since the initial budget report to Cabinet in February:

- **Adult Social Care** – £3m has been approved by Council in July for the Disabled Facilities Grants core budget funded by the 2023/24 block grant allocation.

- **Communities:**

- £0.030m has been added to the budget under delegated authority for a new project to promote the digital presence of Sefton's libraries funded by grant from the Arts Council.
- £0.030m has been added to the budget under delegated authority for a new project to make environmental improvements to the Salt & Tar site funded by Section 106 contributions.

- **Economic Growth & Housing**

- £0.240m has been added to the budget for the Enterprise Arcade project funded by capital receipts following approval Council in July.
- £0.500m has been added to the Crosby Lakeside Redevelopment Project funded by grant from the City Region Combined Authority following approval by Cabinet in February.

- **Education Excellence:**

- £1.583m has been added to the budget for Sporting Betterments at schools funded by capital receipts following approval at Council in July.
- £1.350m has been added for a new project at St Teresa's Primary funded by High Needs Provision Capital grant following approval by Council in July.
- Several new Special Educational Needs & Disabilities (SEND) projects with a total value of £2.284m have been added under delegated authority following approval by Cabinet Member, funded from the High Needs Provision capital grant allocation:
 - Bishop David Sheppard - Create two base classes
 - Farnborough Road Juniors - Access ramp & canopy for hygiene unit
 - Grange Primary - Sensory room refit
 - Holy Family High - Ground works & two storey four classroom mobile block
 - Hudson Primary - Internal changes to reception room
 - Lydiate Primary - Classroom redesign phase two
 - Lydiate Primary - Re-commission first floor classrooms
 - Marshside Primary - New ASD classroom
 - Norwood Primary - Hygiene room & specialist equipment
 - Presfield - Library facility
 - Redgate Primary - Outdoor play area
 - Rowan High - Car park
 - St Michael's CE High School - KS3 classroom / outdoor play area
 - Thomas Gray Primary - internal alterations to create four bases
 - Thomas Gray Primary - New ASD classroom
 - Waterloo Primary - Alterations to upstairs toilets
 - Waterloo Primary - Basic skills classroom KS2
 - Waterloo Primary - Reception room redesign
 - Waterloo Primary - Relocate toilets and extend ASD base
- Several previously approved SEND schemes with a total value of £0.899m have also been reprioritised and resources reallocated to the above projects due to changing circumstances at school sites.

- **Highways and Public Protection:**

- £2.941m for A59 Key Route Network grant from the City Region Combined Authority has been added following approval by Council in July.

- £0.400m has been added for Key Route Network – Maintenance grant from the City Region Combined Authority following approval by Cabinet in June.
 - £0.326m has been added for Active Travel Tranche 4 grant from the City Region Combined Authority following approval by Cabinet in June.
 - £1.500m for the Crosby Town Centre scheme funded by the City Region Sustainable Transport Settlement (CRSTS) grant has been added to the programme following approval by Council in July.
 - £3.420m for the A59 Northway Pedestrian/ Cycle Improvements scheme funded by CRSTS grant, previously approved developer’s contributions, and Council resources has been added to the programme following approval by Council in July.
 - £3.300m for the Carriageway Resurfacing Programme funded by grant from the CRSTS grant has been added to the programme following approval by Council in July.
- **Operational In-House Services:**
 - £0.040m has been added to the budget under delegated authority for a new coastal management project funded by DEFRA Innovation grant funding.
 - £0.723m has been added to the programme for the Hesketh Park Legacy Project funded by external contributions following approval by Cabinet in May.

7.3 The following block capital grant allocations were approved by Council in March following recommendation by Cabinet for inclusion in the Capital Programme 2023/24:

<u>Capital Grant</u>	2023/24 £
Adult Social Care	
Disable Facilities Grant	4,823,370
Education Excellence	
Schools Condition Allocation	2,207,934
Highways and Public Protection	
City Region Sustainable Transport Settlement	8,154,000

7.4 Authority has been delegated to Cabinet Member to assign funding to individual capital schemes up to a value of £1m for Adult Social Care, Highways and the Schools block allocations listed above. The list of schemes for 2023/24 is being fully developed and will be presented to the individual Cabinet Members for approval noting that schemes in excess of £1m have already been approved by Council as outlined in paragraph 7.2. A full list of the approved capital schemes will be presented in future reports to Cabinet.

Budget Monitoring Position to June 2023

7.5 The current position of expenditure against the budget profile to the end of June 2023 is shown in the table below. It should be noted that budgets are profiled dependent upon the timing of when works are to be carried out and the anticipated

spend over the financial year. The budget to date in the table below reflects the profiles of each individual scheme.

	Budget to June	Actual Expenditure to June	Variance to Budget
	£m	£m	£m
<u>Services</u>			
Adult Social Care	1.110	1.110	-
Children's Social Care	0.060	0.060	-
Communities	0.166	0.166	-
Corporate Resources	0.410	0.410	-
Economic Growth & Housing	1.236	1.236	-
Education Excellence	0.200	0.200	-
Highways & Public Protection	1.200	1.200	-
Operational In-House Services	0.093	0.093	-
<u>Total Programme</u>	4.475	4.475	-

Capital Programme Forecast Outturn 2023/24

7.6 The current forecast of expenditure against the budget profile to the end of 2023/24 and the profile of budgets for future years is shown in the table below:

	Budget 2023/24	Forecast Outturn	Variance	Budget 2024/25	Budget 2025/26
	£m	£m	£m	£m	£m
<u>Services</u>					
Adult Social Care	7.101	6.991	-0.109	1.610	0.860
Children's Social Care	0.100	0.100	-	-	-
Communities	0.680	0.720	0.040	0.106	-
Corporate Resources	2.620	2.620	-	-	-
Economic Growth & Housing	24.514	24.514	-	40.386	14.592
Education Excellence	9.373	9.273	-0.100	4.985	-
Highways & Public Protection	15.452	15.452	-	6.343	0.322
Operational In-House Services	3.387	3.387	-	4.262	0.898
<u>Total Programme</u>	63.227	63.057	-0.169	57.692	16.672

A full list of the capital programme by capital scheme is at **appendix A**.

7.7 The current 2023/24 budgeted spend is £63.227m with a budgeted spend to June of £4.475m. The full year budget includes exceptional items such as £20.377m for Growth and Strategic Investment projects, £1.096m for the Brownfield Housing Development fund, £0.760m for Sustainable Warmth Schemes, £2.000m for a Highways project at Millers Bridge, a £3.041m project for Southport Pier Decking, and a scheme to upgrade to LED Street Lighting (£3.606m).

7.8 Typically, on an annual basis the capital programme spends in the region of £25-30m. Given this typical annual level of spend it is likely that reprofiling of spend into 2024/25 will occur as the year progresses.

Programme Funding

7.9 The table below shows how the capital programme will be funding in 2023/24:

<u>Source</u>	£m
Grants	48.469
Prudential Borrowing	8.936
Capital Receipts	3.511
Contributions (including Section 106)	2.311
<u>Total Programme Funding</u>	63.227

7.10 The programme is reviewed on an ongoing basis to confirm the capital resources required to finance capital expenditure are in place, the future years programme is fully funded, and the level of prudential borrowing remains affordable.

7.11 The Executive Director of Corporate Resources and Customer Services will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the Council.

APPENDIX A – Capital Programme 2023/24 to 2025/26

<u>Capital Scheme</u>	Budget		
	2023/24 £	2024/25 £	2025/26 £
Adult Social Care			
Disable Facilities Grants	3,000,000	-	-
Wider Social Care Programme	3,595,639	1,610,000	860,000
Digitising Social Care	405,000	-	-
Community Equipment Stores	100,000	-	-
Children’s Social Care			
Support for Fostering Placements	100,000	-	-
Communities			
Leisure Centres – Essential Works	396,749	-	-
Libraries – Centres of Excellence	172,176	105,843	-
Sefton Libraries Live	30,000	-	-
Neighbourhoods Projects	80,886	-	-
Corporate Resources			
Council Wide Essential Maintenance	1,785,786	-	-
Sustainable Warmth Schemes	760,092	-	-
ICT Transformation	73,812	-	-
Economic Growth & Housing			
Cambridge Road Centre Redevelopment	57,069	-	-
Crosby Lakeside Redevelopment	707,154	-	-
Town Centre Commission Bootle Canal Side	13,578	-	-
Strategic Acquisitions – Ainsdale	39,880	836,423	-
Marine Lake Events Centre	15,483,014	37,792,340	14,517,367
The Strand – Maintenance and Improvements	40,000	375,000	75,000
Enterprise Arcade	1,461,138	165,631	-
Transformations de Southport	1,425,000	1,075,000	-
Bootle Canal Side Business Plan	470,392	-	-
The Strand – Repurposing Programme	680,000	-	-
Housing Investment	-	33,960	-
Social Housing Allocations Scheme	13,590	-	-
Brownfield Fund for Housing Development	1,082,336	-	-
Southport Pier	3,040,588	107,679	-
Education Excellence			
General Planned Maintenance	255,572	30,249	-
Schools Programme	3,048,878	4,865,208	-
Sporting Betterment of Schools	1,583,215	-	-
Special Educational Needs & Disabilities	4,485,705	90,000	-
Highways and Public Protection			
Highways Programme	6,146,662	1,411,500	322,000
Highway Maintenance	3,700,000	-	-
LED Street Lighting Upgrade	3,605,580	3,662,630	-
Millers Bridge	2,000,000	-	-
Transport Growth Programme	-	1,268,620	-

	2023/24 £	2024/25 £	2025/26 £
Operational In-House Services			
Coastal Erosion and Flood Risk Management	1,285,193	1,916,883	898,000
Countryside Stewardship	11,659	-	-
Crosby Marine Lake Improvements	10,803	-	-
Parks Schemes	39,758	833,569	-
Tree Planting Programme	108,885	19,769	-
Golf Driving Range Developments	2,197	280,280	-
Ainsdale Coastal Gateway	-	866,175	-
Green Sefton – Vehicles, Plant & Machinery	149,487	-	-
Refuse Collection & Recycling	-	345,000	-
Vehicle Replacement Programme	1,779,494	-	-
<u>Total Programme</u>	63,226,969	57,691,759	16,672,367